Footnotes and Glossary

Footnotes

1. Criteria for determining level of impact:
   - Potential investment in DNI Building
   - Need significant amount of additional space
   - Consideration for State capital budget request.
   - Need for University Debt
   - Broader campus impacts
   - Neighborhood impacts
   - Strategic implications
   - Other issues identified by members or staff of Capital Strategy Group

2. Projects with potential to exceed $1,000,000 or with qualifications shown above may be required to submit a Capital Needs Identification Form to complete the Project Request.

Glossary

Capital Oversight Group (COG)
The routine management of capital process and project issues are addressed by the Capital Oversight Group (COG) which includes Provost, CFO and VP for University Services. This group is charged with coordinating routine activities associated with the University's capital planning, financing, communications and construction activities. Additionally, the COG is responsible for managing the systematic internal review of major University projects, and external projects with impact on the University.

Budget Five - Capital Strategy Group (CSG)
The development of the University's overall Capital Improvements Program is guided by the Budget Five - Capital Strategy Group. This group includes Sr. VP for Finance and Operations, Provost, VP for Research, VP for Clinical Affairs, and Budget Director. VP for University Services and VP for Government Relations are included for development of the Six Year Capital Plan. This group recommends a capital plan to the President for ultimate review and approval by the Board of Regents. Other system and campus executives are included and consulted as the need arises. This group provides overall leadership and strategy development for institutional capital issues, including:
   - Establishing strategic capital goals for the institution
   - Integrating academic planning with physical and financial planning
   - Prioritizing competing requests for capital funding
   - Reviewing the financial parameters of the overall capital plan
   - Developing a six year capital plan recommendation to the President
   - Establishing capital and space allocation policies

Six Year Capital Plan
The Six-Year Capital Plan establishes the University's capital requests to be submitted to the State for consideration; sets priorities and direction for continued capital project and academic planning efforts; identifies the impact of additional University debt; assigns responsibility for capital fundraising; and forecasts additional building operational costs. The plan is updated on an annual basis, and approved by the Board of Regents.

Annual Capital Budget
The Annual Capital Improvement Budget is submitted for review and action by the Board of Regents in May / June of each year and includes all planned capital expenditures for the following year where total project costs (design costs, construction, management fees, etc.) are anticipated to exceed $1,000,000.

Capital Needs Identification Form
The form submitted in conjunction with any project proposal that has potential to exceed $1,000,000, and/or other qualifications. The form is completed by the requesting RRC to describe project scope, rationale, funding and timing.

Feasibility
This phase develops the ideas and plans of an academic or departmental group into a potential project. Work is completed by the requesting unit integrated with efforts of University Services staff (PSRE, UServices Finance). Decisions about advancing projects beyond feasibility level analysis are made by the Capital Strategy Group (CSG) or Budget 5. The same group approves the request to initiate feasibility studies, as part of the Six Year Plan or on an as-needed basis.

Elements of a feasibility study include:
   - Project Rationale
   - Operational Program Analysis
   - Space Needs Assessment
   - Program Development and Impact Analysis
   - Order of Magnitude Cost Analysis
   - Financial Analysis

Pre-design
The pre-design phase expands and refines the project as approved by Budget 5 at the conclusion of the feasibility study. University Services staff lead an interactive process with the user group and design team to clarify project requirements, facility program, project schedule and budget in sufficient detail to bring the project to the Board of Regents for approval in the Annual Capital Budget (when required).

Design
The design phase begins when scope scale and funding have been approved. Stages of Design include:
   - Schematic Design: Refines and builds upon the scope, conceptual design, scale, and relationships among the components of the project.
   - Design Development: Integrates design elements in order to provide sufficiently comprehensive information to develop a project estimate and guaranteed maximum price for the scope of work. Large-scale drawings, mock-ups, and detailed plans are developed.
   - Construction Documents: Provides specifications and drawings sufficiently complete to support the Contractor’s GMP, obtain necessary permits, and construct the project.

Construction
The objective of the Construction phase is to build the project to drawings and specifications at the quality level included in Construction Documents within the budget, schedule, and scope defined and approved by the Board of Regents.